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The Director of Central Intelligence Washington, D.C. 20505

National Intelligence Council

NIC #00954/1-89 19 September 1989

MEMORANDUM FOR: Director of Central Intelligence

Deputy Director of Central Intelligence

FROM:

Fritz W. Ermarth

Chairman

SUBJECT:

Decision and Memo on Moving NIO Accounts

to CTC and CIC

Action: To move the Community responsibilities of NIO/Counterterrorism and NIO/Foreign Denial and Intelligence Activities, except for the preparation of national estimates, into the Counterterrorism and Counterintelligence Centers respectively; to sign the attached memorandum to NFIB/NFIC principals communicating this action.

Background: We are finally ready to move on this long-planned reorganization. The basic reason, as stated in the attached memo, is to assure that the Community plugs into these very important accounts in the main organizations to which you look for action and support. A secondary reason, not stated in the memo, is to remove a source of confusion and occasional friction between the NIC and the Centers.

Following initial airing of this plan at Community luncheons.
on the DDCI's instructions, Dave Gries, (CTC),
(CIC), and I conducted a round of
discussions with agency leaders including Doug Mulholland, Buck
Revell, Bill Studeman, and Ed Soyster and members of their
staffs All these agencies, especially INR and DIA, have some
reservations about the ability of entities within CIA to do
Community business properly. But all have endorsed the
intention of the move and agreed to give it a try. They want
to be consulted on implementation and next steps; hence
provision for this your memo. Doug Mulholland already has a
senior candidate he wants to nominate for the Community affairs
position in CTC. We have made it clear, however, that
consultation does not mean that other agencies have some sort
of veto over DCI staffing or organizational arrangements.
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SUBJECT:

Decision and Memo on Moving NIO Accounts to CTC and CIC

The attached memorandum has been reviewed by CIC, CTC, CNC, and the NIOs affected. It has also been informally shown to interested senior managers at DIA.

I believe that our lengthy consultations to date and the attached memo obviate the necessity at this time for further implementing memos, e.g., letters of instruction to the Center chiefs. Once the new arrangements have evolved, the Center chiefs may wish to formalize them in writing.

It has been made clear that this decision will not directly	
affect General activities on the IC Staff.	ILLEGIB
I believe that this decision, along with its rationale, should	

I believe that this decision, along with its rationale, should be communicated in a timely but informal way to the staffs of the oversight committees in Congress and to the PFIAB staff.

## Recommendation:

That you sign the attached memorandum to NFIB/NFIC principals.

Fritz W. Ermarth

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Attachment: As stated

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Decision and Memo on Moving NIO Accounts

to CTC and CIC

CONCUR:

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Deputy Director of Central Intelligence

Commenty whereals

APPROVED:

Director of Central Intelligence

91-2785

Date

NIC #00954/1-8919 September 1989

SUBJECT:

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to CTC and CIC

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Washington, D.C. 20505

25 September 1989

MEMORANDUM FOR: NFIC and NFIB Principals

SUBJECT:

Community Responsibility for Counterterrorism

and Counterintelligence

I have decided to place the responsibilities of the NIO for Foreign Denial and Intelligence Activities and the NIO for Counterterrorism into the Counterintelligence Center and the Counterterrorism Center respectively and to abolish these NIO functions in the National Intelligence Council effective 25 September. This decision brings arrangements for managing the Community aspects of these accounts into line with the arrangement I decided upon when establishing the Counternarcotics Center. Final responsibility for preparing national estimates in all three areas continues to lie in the NIC, chiefly with its regional NIOs who will rely on the analytical resources of the centers as well as your agencies for inputs and drafters.

I have reached this decision on the recommendation of the Chairman, NIC, after discussing it with some of you and hearing his report on more extensive consultations with many of you or your subordinates.

The chief reason for this move is to place the responsibility for knitting together Intelligence Community performance in counterterrorism and counterintelligence directly into the organizations on which I rely to fulfill my responsibilities in these increasingly vital areas. I want the Community to plug in where the action occurs; and I have no doubt that both Community cooperation and the interests of your agencies will be better served by doing so.

I am aware that some of you have reservations as to whether Community concerns can be adequately addressed by this new arrangement. I am convinced they can be and am determined that they will be, to which end I have:

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SUBJECT:

Community Responsibility for Counterterrorism and Counterintelligence

Designated all the centers as DCI centers and titled their chiefs special assistants to the DCI (although they will remain administratively in their present subordination).

Instructed the center chiefs to assign Community responsibilities to appropriately senior officers with adequate staff, to solicit from you candidates to fill these and other positions in the centers, and to consult with you or your representatives on the guidance for meeting their Community responsibilities.

Designing specific new arrangements for the centers to perform as they should and making them work may require some experimentation and evolution, for which I ask your active support. In nine months to a year, I expect to review with you how we have done.

William H. Webster